IMPACT Index SURVEY For EC's

Consent

Are you at least 18 years of age and DO YOU provide consent to participate in the research study? *

- O Yes, I am over 18 years of age and agree to participate in the study.
- No, I do not wish to participate in the study.

Contact Information

| Please confirm or update the completing the survey. * | he contact information for the individual |
|---|---|
| First Name | Last Name |
| [contact("first name")] | [contact("last name")] |
| Title | |
| [contact("role")] | |
| Email Address | |
| [contact("email")] | |
| Phone Number | |
| [contact("work phone")] | |
| | |

Center Background

| | e legal name of the organization you are reporting |
|----------------------------|--|
| on. * | |
| [contact("organization")] | |
| | |
| | |
| | |
| What year was the organize | zation founded? * |
| | |
| | |
| | |
| | |
| What country is your orga | nization located in? * |
| | |
| United States | |
| Afghanistan | |
| Albania | |
| Algeria | |
| Andorra | |
| Angola | |
| Antigua and Barbuda | |
| Argentina | |
| Armenia | |
| Australia | |
| Austria | |
| Azerbaijan | |
| Bahamas, The Bahrain | |
| | |
| Bangladesh Barbados | |
| Belarus | |
| Belgium | |
| Belize | |
| Benin | |
| Bhutan | |
| Bolivia | |
| Bosnia and Herzegovina | |
| Botswana | |
| Brazil | |
| Brunei | |
| Bulgaria | |
| Burkina Faso | |
| Burundi | |
| Cambodia | |
| Cameroon | |
| Canada | |

| Cape Verde | |
|-----------------------------------|------|
| Central African Republic | |
| Chad | |
| Chile | |
| China | |
| Colombia | |
| Comoros | |
| Congo, Democratic Republic of the | |
| Congo, Republic of the | |
| Costa Rica | |
| Cote d'Ivoire | |
| Croatia | |
| Cuba | |
| Curacao | |
| Cyprus | |
| Czech Republic | |
| Denmark | |
| Djibouti | |
| Dominica | |
| Dominican Republic | |
| East Timor (see Timor-Leste) | |
| Ecuador | |
| Egypt | |
| El Salvador | |
| Equatorial Guinea | |
| Eritrea | |
| Estonia | |
| Ethiopia | |
| Fiji | |
| Finland | |
| France | |
| Gabon | |
| Gambia, The | |
| Georgia | |
| Germany | |
| Ghana | |
| Greece | |
| Grenada Guatemala | |
| Guinea | |
| | |
| Guinea-Bissau | |
| Guyana Haiti | |
| Holy See | |
| Honduras | |
| Hong Kong | |
| Hungary | |
| Iceland | |
| | 8888 |

India Indonesia Iran Iraq Ireland Israel Italy Jamaica Japan Jordan Kazakhstan Kenya Kiribati Kosovo Kuwait Kyrgyzstan Laos Latvia Lebanon Lesotho Liberia Libya Liechtenstein Lithuania Luxembourg Macau Macedonia Madagascar Malawi Malaysia Maldives Mali Malta Marshall Islands Mauritania Mauritius Mexico Micronesia Moldova Monaco Mongolia Montenegro Morocco Mozambique Myanmar Namibia Nauru Nepal

Netherlands Netherlands Antilles New Zealand Nicaragua Niger Nigeria North Korea Norway Oman Pakistan Palau Palestinian Territories Panama Papua New Guinea Paraguay Peru **Philippines** Poland Portugal Qatar Romania Russia Rwanda Saint Kitts and Nevis Saint Lucia Saint Vincent and the Grenadines Samoa San Marino Sao Tome and Principe Saudi Arabia Senegal Serbia Seychelles Sierra Leone Singapore Slovakia Slovenia Solomon Islands Somalia South Africa South Korea South Sudan Spain Sri Lanka Sudan Suriname Swaziland Sweden

Switzerland Syria Taiwan Tajikistan Tanzania Thailand Timor-Leste Togo Tonga Trinidad and Tobago Tunisia Turkey Turkmenistan Tuvalu Uganda Ukraine United Arab Emirates United Kingdom Uruguay Uzbekistan Vanuatu Venezuela Vietnam Yemen Zambia Zimbabwe

| Please verify or upd | ate your | organization's address and contact information. |
|----------------------------|---------------|--|
| | • | e IMPACT research to followup on incomplete surveys, Phase II of the |
| | | ts. (If you have multiple locations, please use address of your |
| organization's headquarter | S) | |
| Street Address | | |
| [contact("street")] | | |
| | | |
| Apt/Suite/Office | | |
| [contact("suite")] | | |
| | | |
| City | State | Zip |
| [contact("city")] | [cc | [contact("r |
| | | |
| Organization's Main Pho | ne Number | |
| | | |
| | | |
| URL of Program Website | e (Write 'NA' | ' if not applicable to your program) |
| | • | |
| | | |
| | | |

1.

The IMPACT survey is available to organizations and programs that serve entrepreneurs. Below, is a list of center definitions being utilized for the IMPACT study. Please review these definitions and select the center type that best identifies your organization's *PRIMARY* operation.

*

Definitions for Entrepreneur Center Program Types can be found in the IMPACT Index Survey guide or by clicking the link

down below: https://inbia.org/wp-content/uploads/2016/09/Terms 4.pdf?x84587

- Incubator
- Seed Accelerator
- Pre-Accelerator
- Coworking space
- Makerspace
- SuperHub
- Small Business Development Center (SBDC)
- Branded Third-party Entrepreneurship Programs
- Student Entrepreneurship Center
- Technology Transfer and Commercialization Office
- Higher Education Academic Department
- Economic Development Center or Organization

Based on your prior selection, you have identified that you operate an Incubator.

Definitions for *Entrepreneur Center Program Types* can be found in the IMPACT Index Survey guide or by clicking the link down below:

https://inbia.org/wp-content/uploads/2016/09/Terms 4.pdf?x84587

Given this operational definition, please confirm that you operate an "Incubator"?

- Yes, I run an Incubator
- O No, I believe my program is categorized differently

Based on your prior selection, you have identified that you operate a Seed Accelerator.

Definitions for *Entrepreneur Center Program Types* can be found in the IMPACT Index Survey guide or by clicking the link down below:

https://inbia.org/wp-content/uploads/2016/09/Terms_4.pdf?x84587

Given this operational definition, please confirm that you operate a "Seed Accelerator"?

- C Yes, I run a Seed Accelerator
- O No, I believe my program is categorized differently

Based on your prior selection, you have identified that you operate a Pre-Accelerator.

Definitions for *Entrepreneur Center Program Types* can be found in the IMPACT Index Survey guide or by clicking the link down below:

https://inbia.org/wp-content/uploads/2016/09/Terms 4.pdf?x84587

Given this operational definition, please confirm that you operate a "Pre-Accelerator"?

- Yes, I run a Pre-Accelerator
- No, I believe my program is categorized differently

Based on your prior selection, you have identified that you operate a Coworking space.

Definitions for *Entrepreneur Center Program Types* can be found in the IMPACT Index Survey guide or by clicking the link down below:

https://inbia.org/wp-content/uploads/2016/09/Terms_4.pdf?x84587

Given this operational definition, please confirm that you operate a "Coworking space"?

- Yes, I run a Coworking space
- O No, I believe my program is categorized differently

Based on your prior selection, you have identified that you operate a Makerspace.

Definitions for *Entrepreneur Center Program Types* can be found in the IMPACT Index Survey guide or by clicking the link down below:

https://inbia.org/wp-content/uploads/2016/09/Terms 4.pdf?x84587

Given this operational definition, please confirm that you operate a "Maker space"?

- C Yes, I run a Makerspace.
- No, I believe my program is categorized differently.

Based on your prior selection, you have identified that you operate a SuperHub.

Definitions for *Entrepreneur Center Program Types* can be found in the IMPACT Index Survey guide or by clicking the link down below: https://inbia.org/wp-content/uploads/2016/09/Terms_4.pdf?x84587

Given this operational definition, please confirm that you operate a "SuperHub"?

- Yes, I run a SuperHub
- O No, I believe my program is categorized differently

Based on your prior selection, you have identified that you operate a Small Business Development Center (SBDC).

Definitions for *Entrepreneur Center Program Types* can be found in the IMPACT Index Survey guide or by clicking the link down below:

https://inbia.org/wp-content/uploads/2016/09/Terms 4.pdf?x84587

Given this operational definition, please confirm that you operate a "SBDC"?

- Yes, I run a SBDC
- O No, I believe my program is categorized differently

Based on your prior selection, you have identified that you operate a Branded Third-party Entrepreneurship Program.

Definitions for *Entrepreneur Center Program Types* can be found in the IMPACT Index Survey guide or by clicking the link down below:

https://inbia.org/wp-content/uploads/2016/09/Terms_4.pdf?x84587

Given this operational definition, please confirm that you operate a "Branded Third-party Entrepreneurship Program"?

- O Yes, I run a Branded Third-party Entrepreneurship Program
- O No, I believe my program is categorized differently

Based on your prior selection, you have identified that you operate a Student Entrepreneurship Center.

Definitions for *Entrepreneur Center Program Types* can be found in the IMPACT Index Survey guide or by clicking the link down below: https://inbia.org/wp-content/uploads/2016/09/Terms_4.pdf?x84587
Given this operational definition, please confirm that you operate a "Student Entrepreneurship Center"?

- Yes, I run a Student Entrepreneurship Center
- O No, I believe my program is categorized differently

Based on your prior selection, you have identified that you operate a Technology Transfer or Commercialization Office.

Definitions for *Entrepreneur Center Program Types* can be found in the IMPACT Index Survey guide or by clicking the link down below:

https://inbia.org/wp-content/uploads/2016/09/Terms 4.pdf?x84587

Given this operational definition, please confirm that you operate a "Technology Transfer or Commercialization Office"?

- Yes, I run a Technology Transfer or Commercialization Office
- No, I believe my program is categorized differently

Based on your prior selection, you have identified that you operate a Higher Education Academic Department.

Definitions for *Entrepreneur Center Program Types* can be found in the IMPACT Index Survey guide or by clicking the link down below:

https://inbia.org/wp-content/uploads/2016/09/Terms 4.pdf?x84587

Given this operational definition, please confirm that you operate a "Higher Education Academic Department"?

- Yes, I run a Higher Education Academic Department
- No, I believe my program is categorized differently

Based on your prior selection, you have identified that you operate an Economic Development Center or Organization.

Definitions for *Entrepreneur Center Program Types* can be found in the IMPACT Index Survey guide or by clicking the link down below:

https://inbia.org/wp-content/uploads/2016/09/Terms 4.pdf?x84587

Given this operational definition, please confirm that you operate an "Economic Development Center or Organization"?

- Yes, I run an Economic Development Center or Organization
- No, I believe my program is categorized differently

| [question('value'), id='16'], |
|---|
| You indicated that you do not agree with our definition of your center type. |
| Please provide a brief description of how you define your center or organization. |
| 2. In addition to your primary function that was previously identified, does your organization provide any additional programs, services or space? (Check all that apply) * |
| Definitions for Entrepreneur Center Program Types can be found in the IMPACT Index Survey guide or by clicking the link |
| down below: https://inbia.org/wp-content/uploads/2016/09/Terms 4.pdf?x84587 |
| No Additional Programs |
| Business Incubator |
| Seed Accelerator |
| ☐ Pre-Accelerator |
| Coworking Space |
| ☐ Maker Space |
| Small Business Development Center |
| ☐ Branded Third-Party Entrepreneurship Program |
| Student Entrepreneurship Center |
| Technology Transfer/Commercialization Office |
| Higher Education Academic Department |
| Economic Development Center/Organization |
| Other Virtual Program |

3. What is the corporate structure of your organization? *

- For profit
- Not for profit (non-government or non-educational)
- © Government agency (non-higher education)
- Higher education academic institution
- Other

4. Which of the following best describes the area your program serves? *

- C Rural area (neither urban or suburban)
- Mid-density Urban/Suburban area (area of at least 2,500 people but less than 50,000 people with a population density of at least 500 people per square mile but less than 1,000 people per square mile)
- High-density Urban area (area with at least 50,000 people with a population density of at least 1,000 people per square mile)

5. Select up to 3 industry segments your organization/tenants/clients are most aligned with. * Educational Technology ☐ Medical Devices Professional Services or Consultants ☐ Agricultural Sciences ☐ Civil Infrastructure or Construction Software, Internet or Mobile Apps Nanoscience Healthcare Information Technology ☐ Social Ventures Financial Information Technology (FinTech) ☐ Art or Fashion Other - Write In No specific industry (Mixed use) ☐ Food Product or Beverage Concepts ☐ Government Contracting ☐ Gaming or Digital Media ☐ Biotechnology or Life Sciences Defense or Aerospace ☐ Homeland or Cyber Security Advanced Materials (Ceramics, polymers, etc.) Energy or Clean Technology ☐ Retail Environmental Sciences ☐ Tourism ☐ Healthcare Services

| 6. Please select the company founder characteristics that your organization specifically focuses on as part of its overall mission if applicable. (Check all that apply) * |
|--|
| No Specific Demographics or Geographies |
| College or University Students |
| Economically Underserved Populations |
| Foreign/International Companies |
| ☐ Minority Populations |
| ☐ Native Americans |
| □ Women |
| □ Youth |
| Other - Write In |
| |

| 7. For companies currently in your program, what percentage are in each of |
|--|
| the following categories? |

| | 0% | 1- 10% | 11- 20% | 21- 30% | 31- 40% | 41- 50% | 51- 60% | 61- 70% | 71- 80% | 81- 90% | 91- 100% |
|--|----|-----------|------------|------------|------------|------------|------------|------------|------------|------------|-------------|
| ldea Stage | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Working Prototype, Minimally Viable Product (MVP) or Pre-Revenue Stage | О | О | О | О | О | O | О | О | О | О | O |
| Early Revenue Stage (under \$250k), still validating market need | C | О | О | О | О | О | О | О | О | О | O |
| Early Growth Stage (\$250,000 - \$2,000,000). Revenue growth for at least 6 straight months | 0 | O | 0 | 0 | O | 0 | O | O | O | 0 | O |
| Profitable Growth (over \$2,000,000 in revenue) | O | О | О | О | О | О | О | О | О | О | 0 |

Center Financials

8. What is your organization's total annual revenue, including subsidies? *

- 0-\$500,000
- © \$500,001-\$1,000,000
- © \$1,000,001-\$1,500,000
- © \$1,500,001-\$2,000,000
- © \$2,000,001-\$2,500,000
- © \$2,500,001-\$3,000,000
- S3,000,001 +

9. For the most recent fiscal year, please indicate approximately what percentage of your revenue came from the following sources:

| | None | 1- 10% | 11- 20% | 21- 30% | 31- 40% | 41- 50% | 51- 60% | 61- 70% | 71- 80% | 81- 90% | 91- 100% |
|--|------|-----------|------------|------------|------------|------------|------------|------------|------------|------------|-------------|
| Membership/Rent for office space | 0 | О | О | О | О | О | О | О | О | О | О |
| Educational Program Participation fees | 0 | O | О | О | О | О | О | O | О | О | О |
| Event & Social Revenues | 0 | O | O | О | O | O | О | C | O | O | О |
| Corporate Sponsorship/Subsidies | 0 | O | О | О | O | O | О | O | O | O | О |
| Donations | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Returns from Client Stock | 0 | О | О | О | О | О | О | О | О | О | О |
| Other sources | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | O |

10. What is the approximate percentage of total organization revenue received from governments, universities, or economic development agencies?

| | None | 1- 10% | 11- 20% | 21- 30% | 31- 40% | 41- 50% | 51- 60% | 61- 70% | 71- 80% | 81- 90% | 91- 100% |
|---|------|-----------|------------|------------|------------|------------|------------|------------|------------|------------|-------------|
| Local government/EDA | О | O | O | O | O | O | O | O | 0 | 0 | О |
| State/Province government/EDA | 0 | О | О | O | О | C | C | O | О | О | O |
| National government/EDA | О | C | O | O | O | O | O | O | О | О | О |
| Grant Funding from Government Agencies | 0 | O | O | О | C | O | O | О | О | О | O |
| Grant Funding from Corporate/ Philanthropic Foundations | O | O | 0 | C | 0 | O | O | C | O | O | О |

11. What are your organization's approximate total annual expenses? * O-\$500,000 \$500,001-\$1,000,000 \$1,000,001-\$1,500,000 \$1,500,001-\$2,000,000 \$2,000,001-\$2,500,000

© \$2,500,001-\$3,000,000

\$3,000,001 +

12. For the most recent fiscal year, please indicate the approximate percentage of total expenses for each of the following:

| | None | 1- 10% | 11- 20% | 21- 30% | 31- 40% | 41- 50% | 51- 60% | 61- 70% | 71- 80% | 81- 90% | 91- 100% |
|---|------|-----------|------------|------------|------------|------------|------------|------------|------------|------------|-------------|
| Building mortgage/lease/rent | 0 | O | O | O | O | O | O | O | O | О | 0 |
| Utilities, Internet, Telephone, etc. | 0 | О | О | О | O | О | 0 | О | О | О | О |
| Staff Salaries | 0 | O | O | 0 | 0 | 0 | 0 | O | 0 | 0 | O |
| Education/training for staff | O | O | O | O | O | O | O | O | O | 0 | О |
| Legal and Accounting | 0 | О | О | О | O | О | 0 | О | О | О | О |
| Consultants/Outside contractors | 0 | О | O | O | O | О | O | O | О | O | 0 |
| Marketing (Website, Press Releases, Collateral, etc.) | O | C | C | C | C | С | O | C | C | O | О |
| Event Costs | 0 | О | О | О | О | О | О | О | О | О | С |
| Other expenses | O | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| ntinue the survey) * | | | | | | |
|--|------------|----------------|------------|------------|------------|------------------|
| Senior level staff (Directors and above) | | | | | | |
| Full-time Operations staff | | | | | | |
| Part-time staff and Contractors | | | | | | |
| Paid Mentors | | | | | | |
| Student Interns | | | | | | |
| | | | | | | |
| Approximately, what percentage aff spend on each of the following | | | _ | | | _ |
| aff spend on each of the following | activ | vities v | vithin a | a typica | al week | k ? 81- |
| | | ities v | vithin a | a typica | al week | ? |
| aff spend on each of the following (Total time should add up to 100%) Delivery of programs and services to | activ | 1- 20% | 21- 40% | 41- 60% | 61- 80% | 81- 100% |
| aff spend on each of the following (Total time should add up to 100%) Delivery of programs and services to companies | o% | 1- 20% | 21- 40% | 41- 60% | 61- 80% | 81- 100% |
| aff spend on each of the following (Total time should add up to 100%) Delivery of programs and services to companies Managing mentor/service provider network | 0% | 1- 20% | 21- 40% | 41- 60% | 61- 80% | 81- 100% |
| aff spend on each of the following (Total time should add up to 100%) Delivery of programs and services to companies Managing mentor/service provider network Facilities management | 0% | 1- 20% | 21- 40% | 41- 60% | 61- 80% | 81- 100% C |
| aff spend on each of the following (Total time should add up to 100%) Delivery of programs and services to companies Managing mentor/service provider network Facilities management Recruitment of new company prospects | o% c | 1- 20% C | 21- 40% | 41- 60% | 61- 80% | 81- 100% C |
| aff spend on each of the following (Total time should add up to 100%) Delivery of programs and services to companies Managing mentor/service provider network Facilities management Recruitment of new company prospects Fundraising for seed fund | o% c c c | 1- 20% C C C | 21- 40% | 41- 60% | 61- 80% | 81- 100% C |
| aff spend on each of the following (Total time should add up to 100%) Delivery of programs and services to companies Managing mentor/service provider network Facilities management Recruitment of new company prospects Fundraising for seed fund Fundraising for operational funding | o% c c c c | 1- 20% C C C C | 21- 40% | 41- 60% | 61- 80% | 81- 100% C |

| 15. Does you organization have an advisory board? O Yes No | | | | |
|---|------------------------------|--|--|--|
| 16. How many advisory board members of | does your organization have? | | | |
| 17. How many of your advisory board me following areas (board members can be category)? | · | | | |
| Angel or Venture Capital Investors | | | | |
| Bankers | | | | |
| Corporate/Industry Experts - Non-Technical | | | | |
| Corporate/Industry Experts - Technical | | | | |
| Experienced Entrepreneur or Business Owner | | | | |
| Government or Economic Development Leaders | | | | |
| University Leaders/Researchers | | | | |
| Other | | | | |
| | | | | |

| type listed below? | |
|---|--|
| Meetups on Business or Financing Topics | |
| Meetups on Technical Topics | |
| Matchmaking Events (Industry or Customer) | |
| Startup Weekends | |
| Lunch and Learn Workshops | |
| One Million Cups | |
| Founders Talks | |
| Demo Day or Showcase Events for Member Companies | |
| Hackathons | |
| | |
| | |
| | our organization host |
| | |
| annually for each of the following categories? Business Fundamental Workshops (e.g., legal, accour Business Plan Development Workshops (e.g., Business M | nting) |
| annually for each of the following categories? Business Fundamental Workshops (e.g., legal, accour Business Plan Development Workshops (e.g., Business M | lodel pital, |
| Business Fundamental Workshops (e.g., legal, accour Business Plan Development Workshops (e.g., Business M Car Raising Capital Workshops (e.g., Angel venture-ca | lodel (nvas) (pital, ding) |
| Business Fundamental Workshops (e.g., legal, accour Business Plan Development Workshops (e.g., Business M Car Raising Capital Workshops (e.g., Angel venture-ca crowdfund | lodel (nvas) (pital, ding) (hops |
| Business Plan Development Workshops (e.g., Business M Car Raising Capital Workshops (e.g., Angel venture-ca crowdfund SBIR or STTR Grant Development Works | lodel (nvas) (number of the property of the pr |

| Yes (at least once a quarter) |
|--|
| Yes (at least once a year) |
| Yes (every few years) |
| O No |
| |
| 21. Which of the following Social Media and Marketing tools does your organization actively use? * (Please check all that may apply) Facebook Member company case studies |
| ☐ Twitter ☐ LinkedIn |
| Press releases |
| □ eNewsletter |
| ☐ White papers |
| □ Blogs |
| Other - Write In |
| Do not utilize social media |
| ☐ Articles |
| Academic publications |
| |

20. Do you provide periodic performance or impact reports to key

stakeholders or investors?*

22. What are the two most important selection criteria your program looks for in applicants?

(Select up to 2 criteria)

Selection Criteria 2

No specific criteria, our application is a lease application only

Affiliation with sponsoring University/College or Corporation

Founder experience

Founder passion

Selection Criteria 1 Market Opportunity

Industry/cluster alignment with program mission

Potential attractiveness to Angel/Venture capital investors

Social Impact

Solid Business Plan (completed)

Intellectual property ownership

No specific criteria, our application is a lease application only

Affiliation with sponsoring University/College or Corporation

Founder experience

Founder passion

Market Opportunity

Industry/cluster alignment with program mission

Potential attractiveness to Angel/Venture capital investors

Social Impact

Solid Business Plan (completed)

Intellectual property ownership

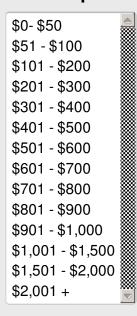
| complete from your program? * |
|--|
| (Select one) |
| C Achieved mutually agreed-upon milestone |
| © Exceeded maximum time allowed in program |
| © Exceeded maximum staff allowed in company |
| © Exceeded threshold for capital raised |
| © Exceeded threshold revenue run rate |
| Outgrew available space |
| C Successfully completed the program |
| Other - Write In |
| |
| 24. What services do you provide to companies that have successfully graduated or completed from your programs? (Check all that apply) |
| |
| graduated or completed from your programs? (Check all that apply) |
| graduated or completed from your programs? (Check all that apply) Other - Write In |
| graduated or completed from your programs? (Check all that apply) Other - Write In Proactive introductions to partner and corporate connections |
| graduated or completed from your programs? (Check all that apply) Other - Write In Proactive introductions to partner and corporate connections Option to rent office or desk space |
| graduated or completed from your programs? (Check all that apply) Other - Write In Proactive introductions to partner and corporate connections Option to rent office or desk space Option to attend educational workshops |

| Total sum should add up to | o 100%) |
|----------------------------|---|
| | Remained local |
| | Moved outside your county |
| | Moved outside your state/territory |
| | Moved outside your country |
| 0 out of 100% Tot | tal |
| | |
| What is the total | square footage of your facility? * |
| Please use U.S. metrics | |
| | sq ft |
| | |
| | |
| | cialty laboratories or space does your facility have? |
| heck all that apply _ | ') * |
| ☐ Not applicable | |
| ☐ Biotechnology or We | et Lab |
| ☐ Maker Space | |
| Ideation (Idea Creati | ion) Space |
| Food Production or I | Packaging Equipment |
| ☐ Commercial Kitchen | |
| ☐ Computer Electronic | es Prototyping |
| ☐ Clean rooms | |
| | |
| Advanced Materials | Lab |

28. Rate the importance of the following overarching goals in your organization. *

| | Not Applicable to Program | Very Important | Somewhat Important | Neither Important nor Unimportant | Somewhat Unimportant | Very Unimportant |
|---|------------------------------------|-------------------|-----------------------|--|-------------------------|---------------------|
| Creating Jobs | 0 | 0 | О | О | О | О |
| Fostering Entrepreneurial Culture | O | O | 0 | O | 0 | O |
| Accelerating Growth of Local Economy | O | O | O | o | o | O |
| Commercializing Research through Startups | О | O | 0 | 0 | • | O |
| Return on Investment for Investors or Sponsors | O | 0 | o | O | O | O |
| Corporate Innovation (Intrapreneurship) | 0 | O | 0 | o | o | O |
| Encouraging Minority or Women Entrepreneurs | С | O | • | O | o | O |
| Moving People from Welfare to Work | С | O | O | O | O | O |

29. Please select the range in which your organization charges annually for membership fees and rental pricing.



Entrepreneurial Ecosystems

| 30. Does your organization partner or collaborate with any of the following other, non-affiliated entrepreneurship centers of your community? (check all that apply) |
|--|
| \square We do not partner with any other EC organizations in our community |
| ☐ Maker Spaces |
| ☐ Branded Third-Party Entrepreneurship Programs |
| ☐ Technology Transfer or Commercialization Centers |
| ☐ Small Business Development Centers (SBDCs) |
| Seed Accelerator Programs |
| ☐ Higher Education Academic Departments |
| Business Incubators |
| Pre-accelerator Programs |
| Economic Development Centers or Organizations |
| Student Entrepreneurship Centers |
| Coworking Spaces |
| |
| |

| 31. As you partner with at least one of these local entrepreneurship centers, what do you partner with them on of following activities, if any? (check all that |
|---|
| apply) |
| Fundraising events |
| ☐ Marketing and advertising |
| Programmatic events |
| ☐ Strategic planning |
| ☐ Mentorship programs |
| Programming and services |
| Other - Write In |
| ☐ Data sharing |
| |

32. Please rate the efficacy of partnering with members of your local entrepreneurial ecosystem in improving operations and results in the following categories:

| | We do not partner in this category | Completely ineffective | Somewhat ineffective | Neutral | Somewhat effective | Completely effective |
|---------------------------|--|------------------------|----------------------|---------|--------------------|----------------------|
| Programming and services | O | О | О | O | O | О |
| Mentorship programs | o | O | O | О | O | O |
| Fundraising events | O | 0 | O | 0 | 0 | O |
| Data sharing | O | O | C | O | О | O |
| Marketing and advertising | 0 | О | O | O | 0 | О |
| Strategic planning | 0 | 0 | 0 | O | 0 | O |
| Programmatic events | С | О | 0 | 0 | 0 | 0 |

33. Is your organization affiliated with either of the following? *

Select 'Yes, one' if you are affiliated with one institution, 'Yes, multiple' if you are affiliated with more than one or 'No' if you are not affiliated.

| | Yes, one | Yes, multiple | No |
|-----------------------|----------|---------------|----|
| University or college | O | O | 0 |
| Private corporation | O | O | 0 |

| 34. How is your organization connected with the academic institution(s)? * (Select all that may apply) |
|--|
| They provide space at no-cost |
| ☐ They provide discounted space |
| They are the sole funder of our program |
| They are one of many sponsors for our facility/program |
| They provide assets, education programs, or other services to our clients |
| ☐ They host an NSF sponsored iCorps Program (USA only) |
| Our institution supports the academic institution's Technology Transfer Office at some level |
| Other - Write In |
| ☐ Not applicable |
| |
| 35. How is your organization connected with your corporate affiliate(s)? * |
| 35. How is your organization connected with your corporate affiliate(s)? * They provide space at no cost |
| _ |
| ☐ They provide space at no cost ☐ They vet our startup companies ideas or are strategic investors in our startup |
| They provide space at no cost They vet our startup companies ideas or are strategic investors in our startup company(ies) |
| They provide space at no cost They vet our startup companies ideas or are strategic investors in our startup company(ies) They provide space at a discount |
| They provide space at no cost They vet our startup companies ideas or are strategic investors in our startup company(ies) They provide space at a discount They provide tangible assets or other in-kind resources for our facility/programs |
| They provide space at no cost They vet our startup companies ideas or are strategic investors in our startup company(ies) They provide space at a discount They provide tangible assets or other in-kind resources for our facility/programs They provide mentors or other personnel |

36. Please indicate whether the following statements are true, false, or not applicable. Partnering with members of my local entrepreneurial ecosystem:

| Allows our center to provide better services and programs Allows our center to operate with fewer employees Allows our center to reach a greater number of entrepreneurs Develops valuable fundraising opportunities Promotes inclusivity growth among women, minorities, military veterans, LGBT and/or other underserved populations of entrepreneurs | | True | False | Not Applicable |
|--|---------------------------------------|------|-------|----------------|
| fewer employees Allows our center to reach a greater number of entrepreneurs Develops valuable fundraising opportunities Promotes inclusivity growth among women, minorities, military veterans, LGBT and/or other underserved COOCCE COO | · | O | O | 0 |
| number of entrepreneurs Develops valuable fundraising opportunities Promotes inclusivity growth among women, minorities, military veterans, LGBT and/or other underserved Comparison of the c | • | O | O | O |
| opportunities Promotes inclusivity growth among women, minorities, military veterans, LGBT and/or other underserved | • | O | 0 | O |
| women, minorities, military veterans, LGBT and/or other underserved | , | O | 0 | 0 |
| F = F = 1.1.1.2 | women, minorities, military veterans, | o | O | O |

| 37. For each of the following categories, identify how mar actively involved in your programs. * | ny <i>mentors</i> are |
|--|-----------------------|
| Experienced Entrepreneurs (Non-technical industries) | |
| Experienced Entrepreneurs (Venture-backed companies) | |
| Technical Experts with small business experience | |
| Faculty Researchers | |
| Fortune 1000 corporate leaders | |
| Angel or Venture Capitalists | |
| Bank or Private equity executives | |
| Lawyers | |
| Accountants | |
| Human Resource Professionals | |
| | |
| 38. Who is responsible for tracking and logging mentor-coengagements? | ompanies |
| Program Staff logs engagements | |
| Mentors track their time and meetings | |
| Companies log engagements | |
| We don't track mentor-company engagements | |
| Other - Write In | |

Seed Accelerators and Seed funding

| 39. Does your organization have an affiliate seed fund that provides cash in exchange for a percent of equity in participating startup companies? * |
|--|
| © Yes |
| O No |
| We are planning to offer equity funding in the next 6 months |
| 40. What is the main source of capital for your fund? * |
| C Individual investors or Program partners |
| C Corporate partners |
| C Public or Government funds |
| Other - Write In |
| |
| 41. How often do you raise equity funds (to invest in companies in your programs)? |
| |
| programs)? |
| programs)? Once - we use returns to capitalize future member companies |
| programs)? Once - we use returns to capitalize future member companies We raise a fund for every cohort or program cycle |
| programs)? Once - we use returns to capitalize future member companies We raise a fund for every cohort or program cycle Every year we raise a new fund |
| programs)? Once - we use returns to capitalize future member companies We raise a fund for every cohort or program cycle Every year we raise a new fund Every 2-3 years |
| programs)? Once - we use returns to capitalize future member companies We raise a fund for every cohort or program cycle Every year we raise a new fund Every 2-3 years Every 3-5 years |

| 43. What is the typical equity stake you take in the FIRST round of funds given? |
|--|
| C 1-5% |
| © 6-10% |
| C 11-15% |
| C 16-20% |
| C 21-25% |
| C 26%+ |
| |
| 44. What is the average number of companies accepted in each cohort? |
| 45. Do you host a Demo Day or some culmination event for the accelerator program? Yes No We intend on developing such an event in the near future |
| 46. Where do you host your culminating event (e.g., Demo Day, Showcase)? |
| C At our facility |
| C At a local hotel or event venue |
| At a partner location (university, corporation, coworking, incubator space) |
| We don't host these type of events |
| Other - Write In |
| |

Center Client Metrics

| 47. How many companies are currently in your program? * |
|---|
| 48. Since the beginning of your program, how many companies have you served? |
| 49. For your currently client / tenant companies, how many employees do they currently have? |
| 50. Since your program began, approximately how many people have been employed by companies in your program? If you do not collect this information, please indicate by writing "N/A" |
| 51. In U.S. dollars, what are the combined revenues for all companies that have participated in your program? * If you do not collect this information, or do not have it, please put "0" in the answers below. Since your program started: In the last 12 months: |

| 52. In U.S. dollars, what is the total outside grant funding that has been awarded to all companies that have participated in your program? Please exclude capital and grant funds managed by your program. Please indicate |
|--|
| if you do not collect this information. * If you do not collect this information, or do not have it, please put "0" in the answers below. |
| In the last 12 months Since the program started |
| 53. In U.S. dollars, how much equity capital has been raised by all companies, current and graduated, that have participated in your program (excluding capital and grant funds managed by your program)? If you do not collect this information, or do not have it, please put "0" in the answers below. In the last 12 months Since the program started |
| 54. How many entrepreneurs/students does your program serve? * |
| 55. How many entrepreneurs have you served since the beginning of your program? * |
| Open Ended Questions |

| 56. What are the top challenges your organization faces today? |
|---|
| |
| |
| 57. Please share any innovative programs or services that your member companies find highly valuable. |
| |
| |
| |
| 58. Please share innovative strategies you have implemented for maintaining an active mentor network of successful entrepreneurs, industry experts, investors or technical experts. |
| |
| |
| |
| Phase I Complete |
| |
| 59. Do you have a current list of companies that graduated from your |
| program? If so, please upload the list here in a either a Microsoft Excel or Word document. |
| Please indicate in the file what program the companies graduated from (<i>You may upload up to 4</i> |
| documents, 500k maximum file size each) |
| |

| 60. Do you provide a list of your graduated companies on a website? | |
|--|--|
| If so, please provide the url for the page where the graduated companies information can be found. | |
| | |
| | |
| | |